



# Agribusiness 2015

12 November 2014

Growing the sustainable agisupply chain  
[www.agindustries.org.uk](http://www.agindustries.org.uk)

**A European perspective on  
agriculture and the future  
outlook**  
**Suzanne Pera**  
*Rabobank International*



# From yield driven farming to input driven farming

*Agribusiness conference Peterborough 2014*

Suzanne Pera

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Food and Agribusiness Research and Advisory  
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# Food and Agri Research's network, sector coverage and research



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Output in the form of Notes, Reports and World maps

**Convergence in the Beverage Sector**

**Rabobank Wine Quarterly**

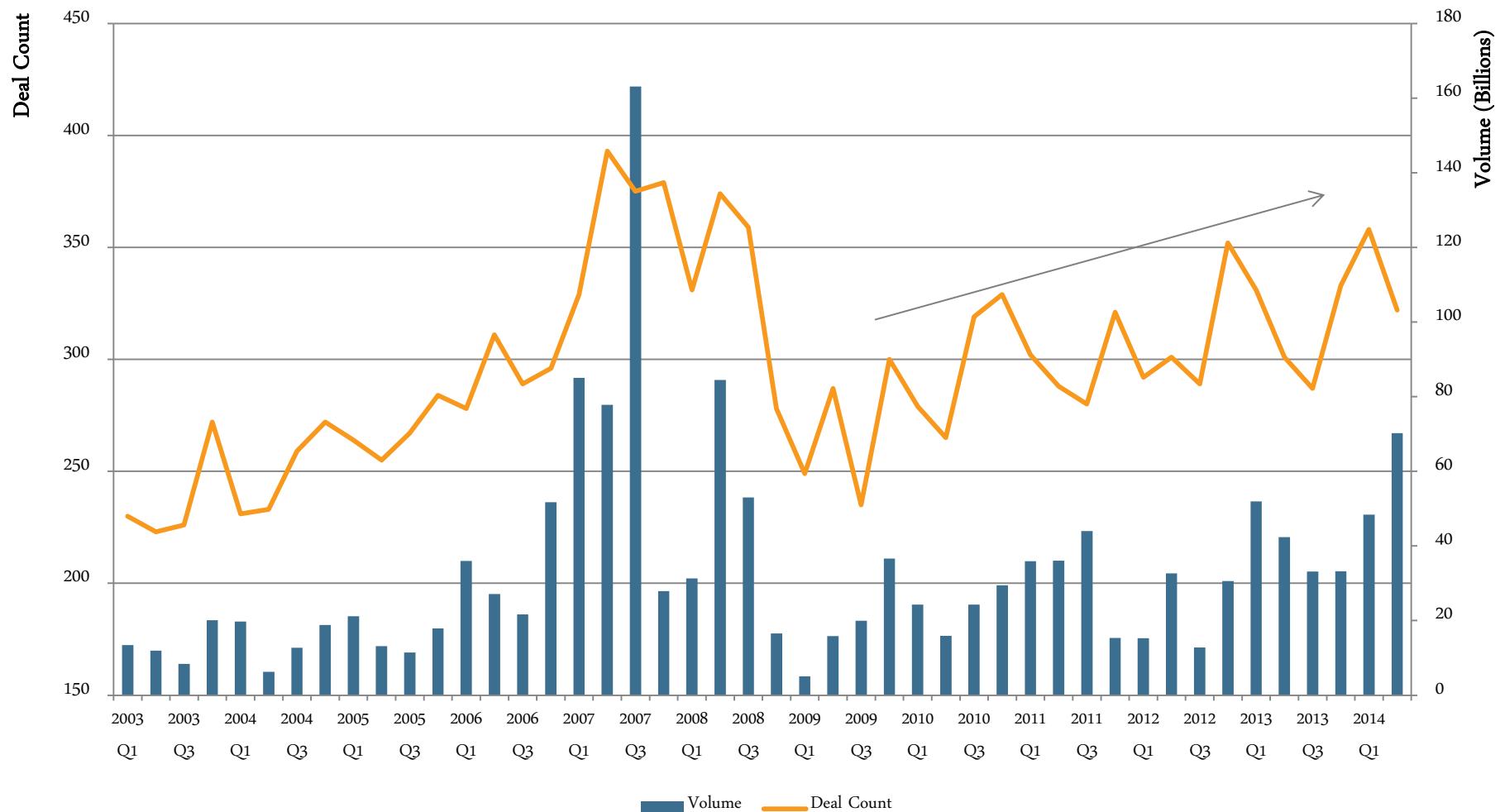
**Figure 1: Australian wine exports by price point, 2005-06**

Price Point	2005-06	2004-05	2003-04	2002-03	2001-02	2000-01	1999-2000
Over \$100	55.3%	43.4%	39.4%	34.8%	30.9%	28.0%	26.0%
\$50-\$100	24.4%	24.4%	24.4%	24.4%	24.4%	24.4%	24.4%
\$25-\$50	20.4%	20.4%	20.4%	20.4%	20.4%	20.4%	20.4%
\$10-\$25	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%
Under \$10	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%

Food, Beverage and Agri: all sectors are covered



## M&A activity in food & agri illustrates changing momentum





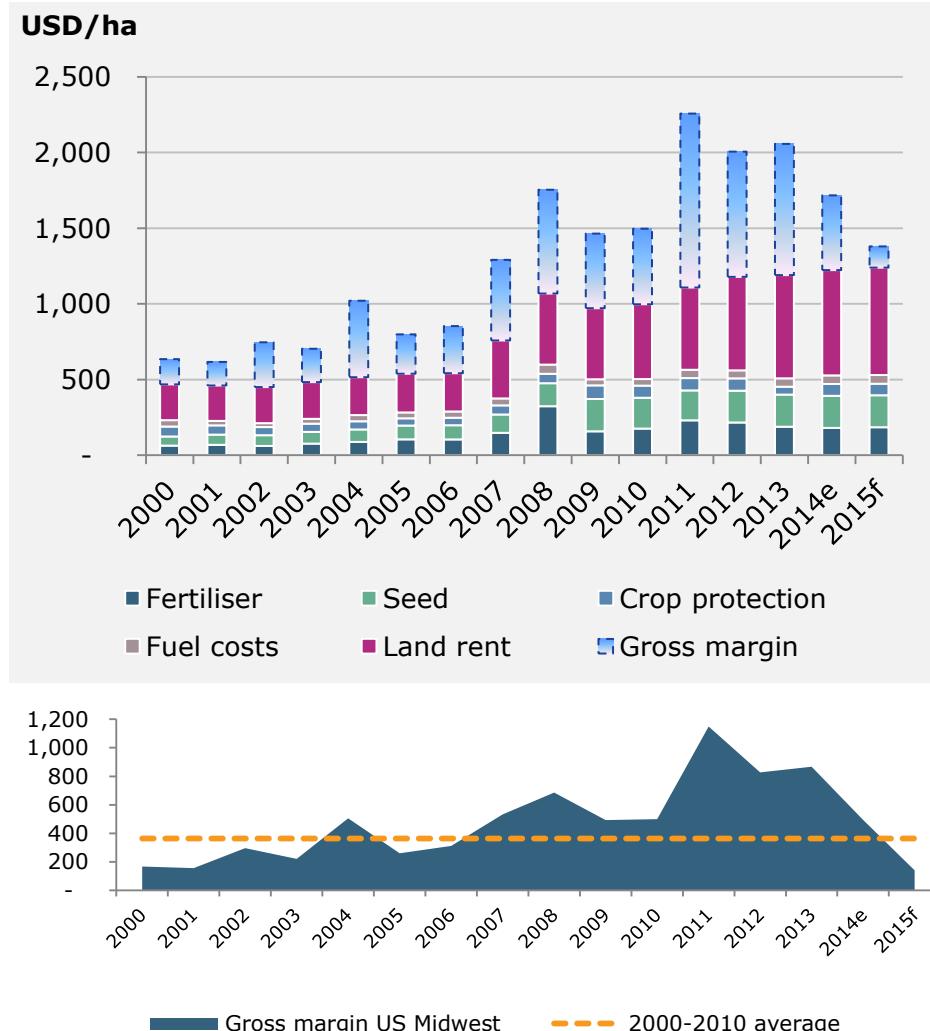
Declining farmer margins will drive a shift  
towards input driven farming



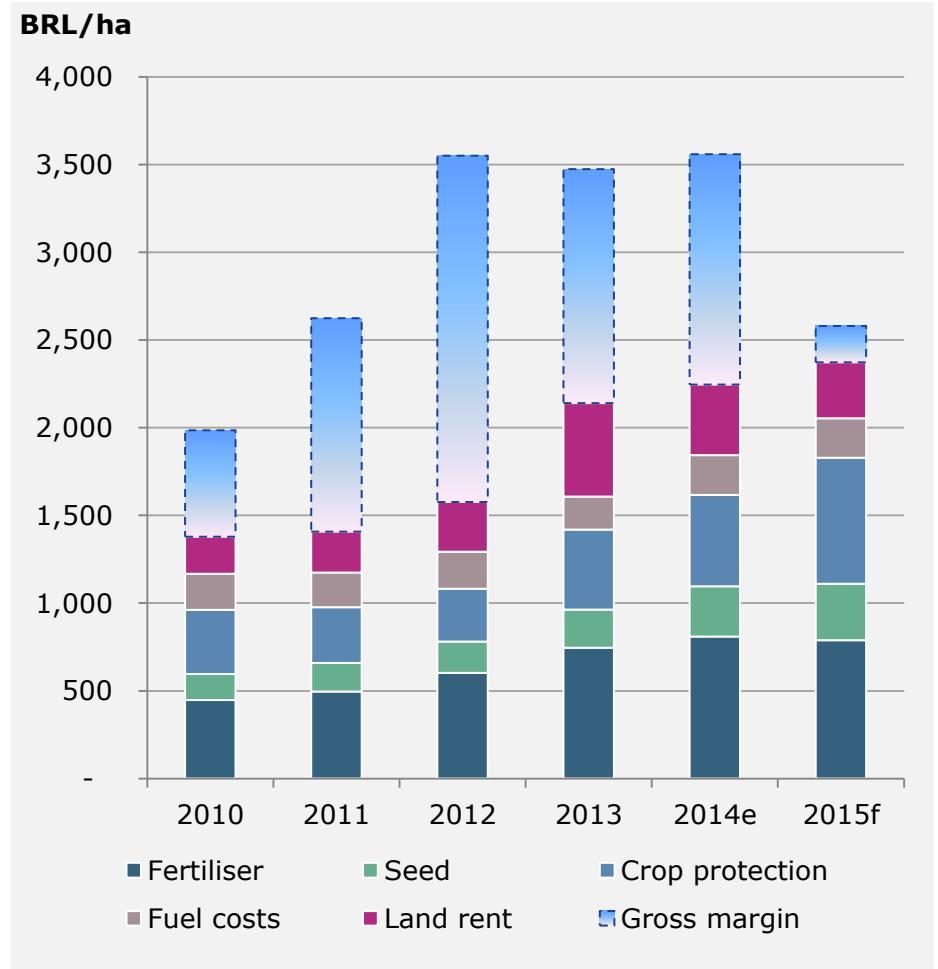
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## Farmer margins are under pressure globally

### US Midwest

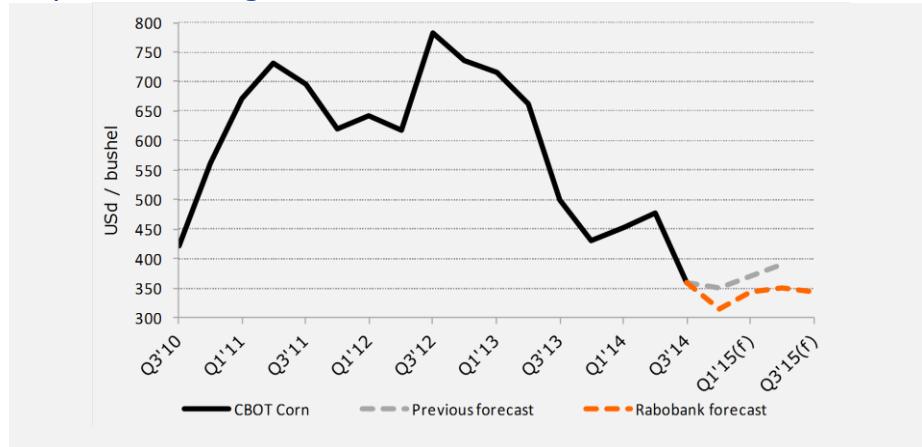


### Mato Grosso Brazil

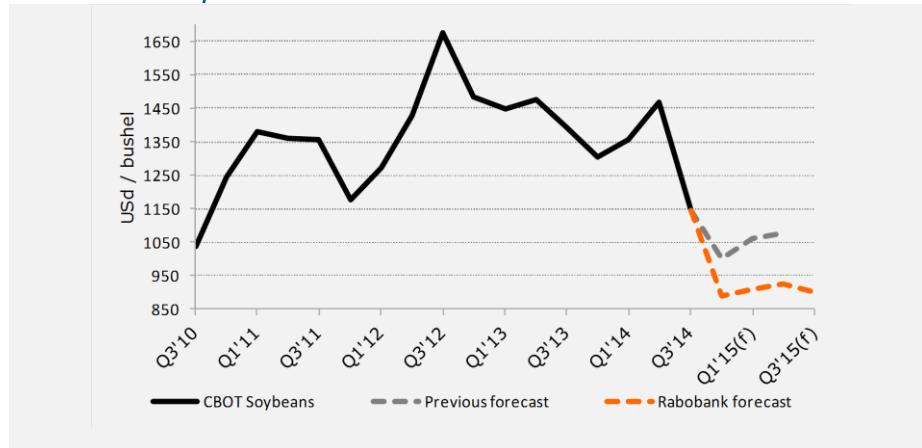


## Upside for 2015 appears limited

*CBOT corn: Bearish outlook maintained on a record large US crop and building stocks*

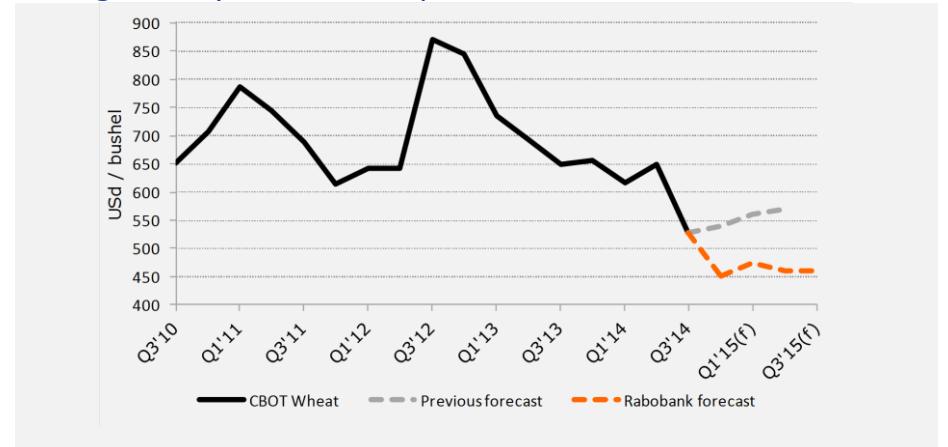


*CBOT Soybean futures adjusted lower on excellent condition of the US crop*

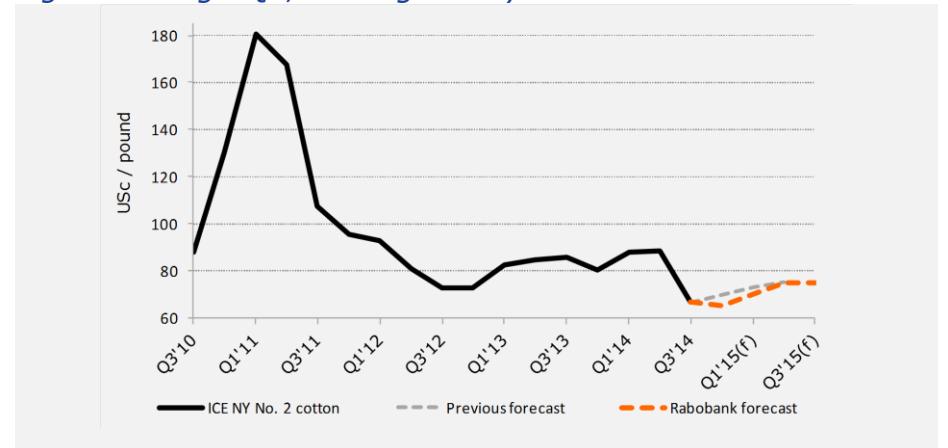


Source: Rabobank ACMR Outlook

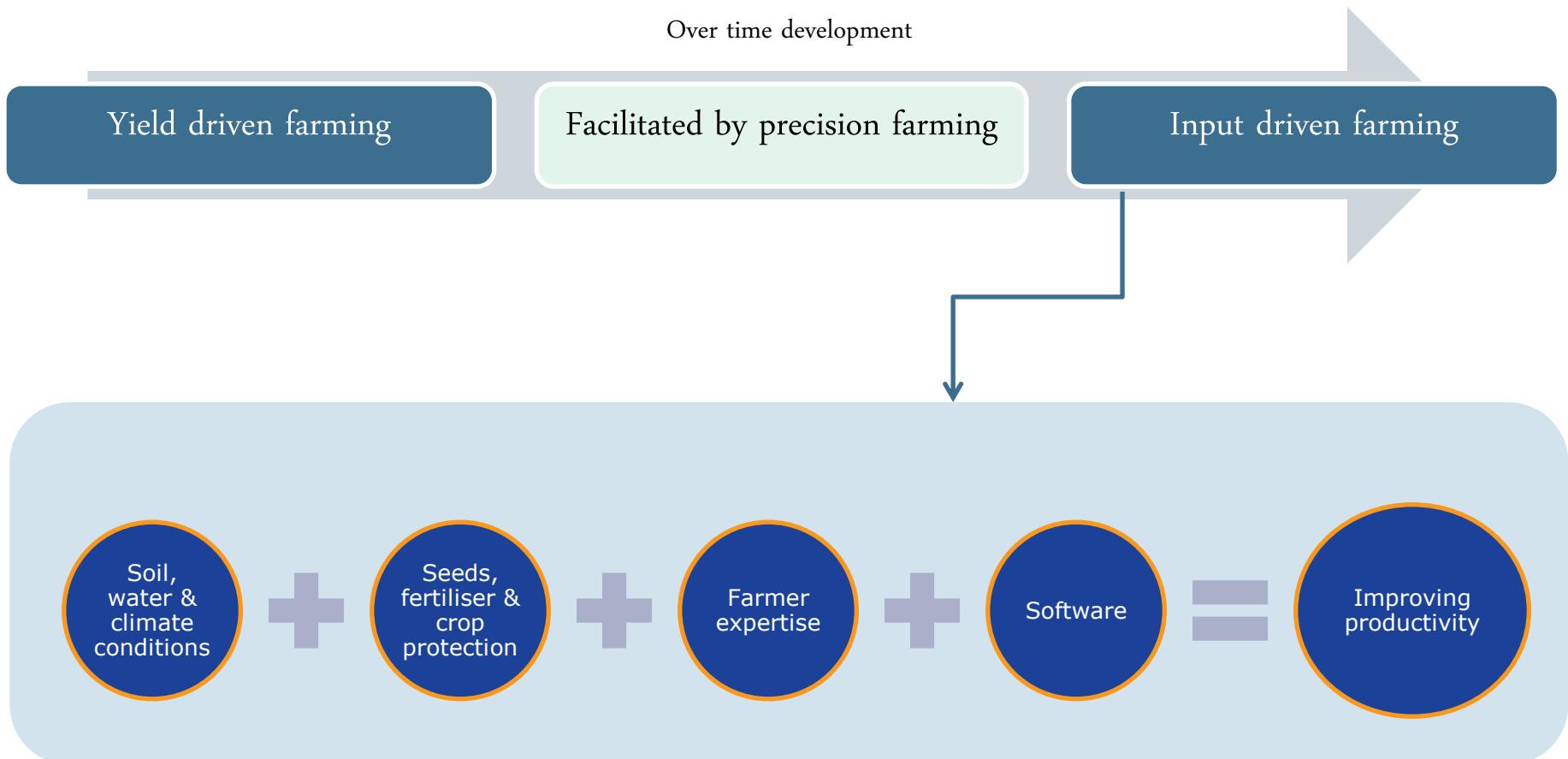
*CBOT Wheat: revised lower as recent feed wheat orders are testing the 4-year low FOB price*



*ICE Cotton: Price outlook maintained as cotton futures edge higher through Q4, coming off 5-year lows*

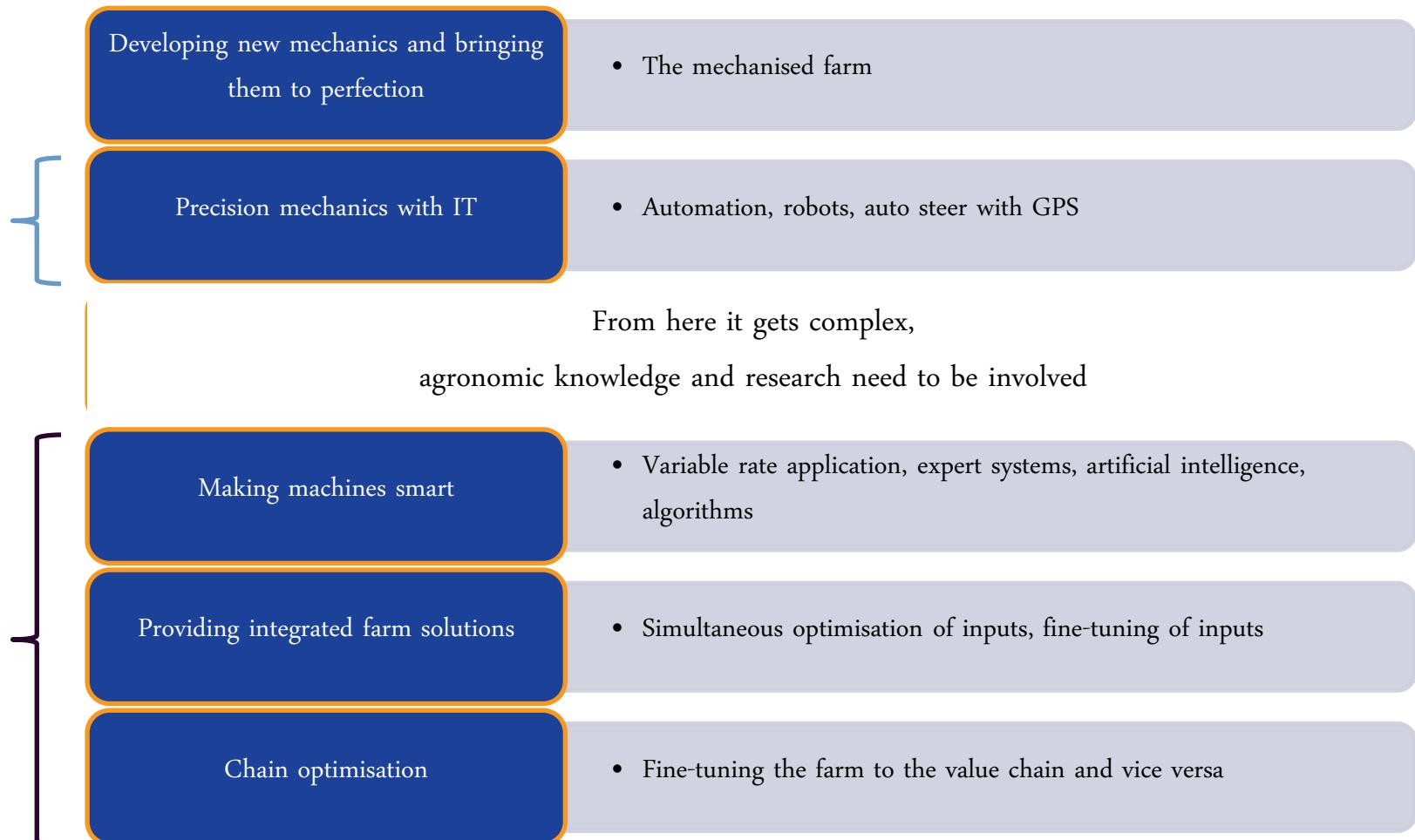


## Sustainable intensification of farming facilitated by precision farming

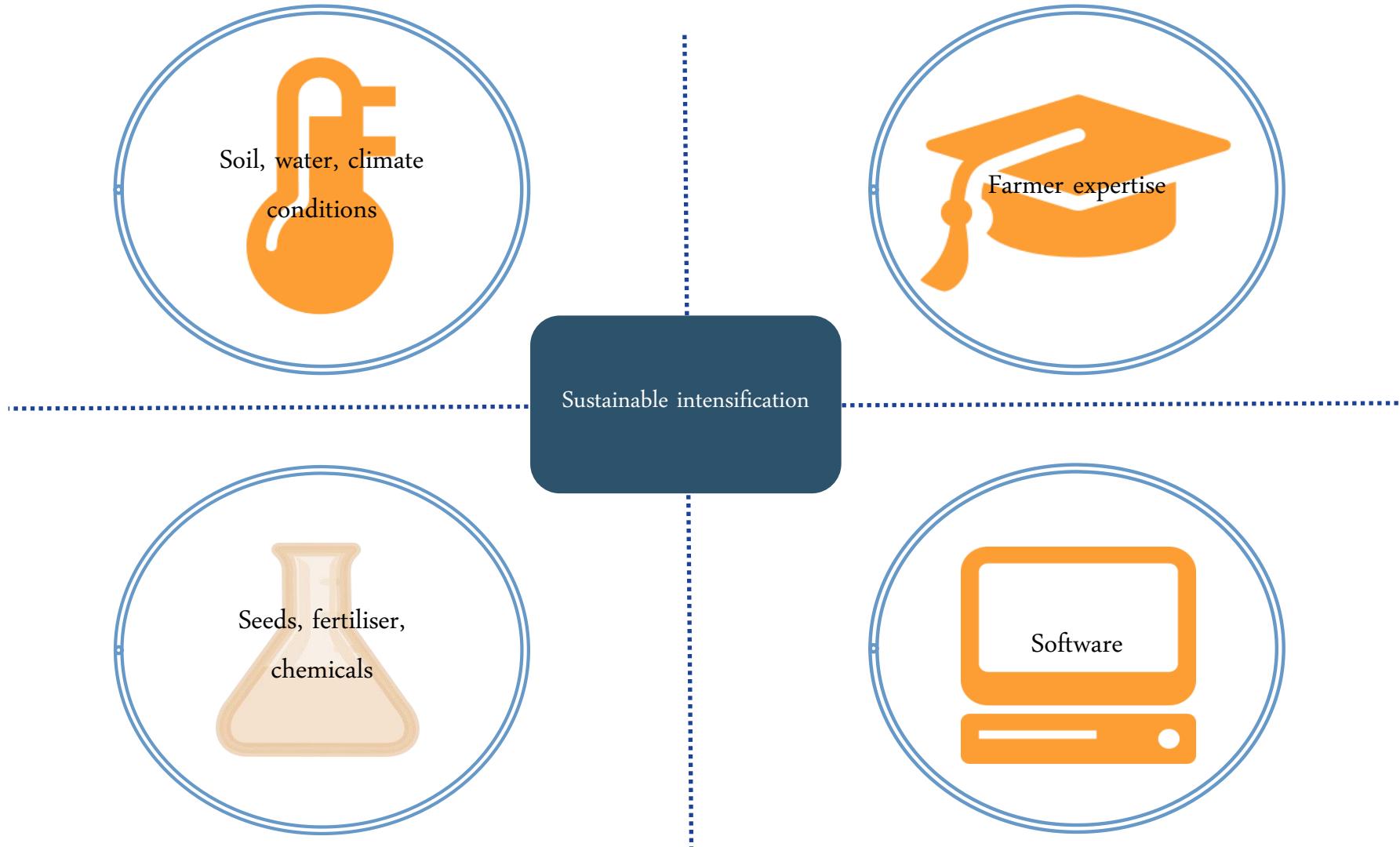


## Precision ag ≠ smart ag

Precision ag

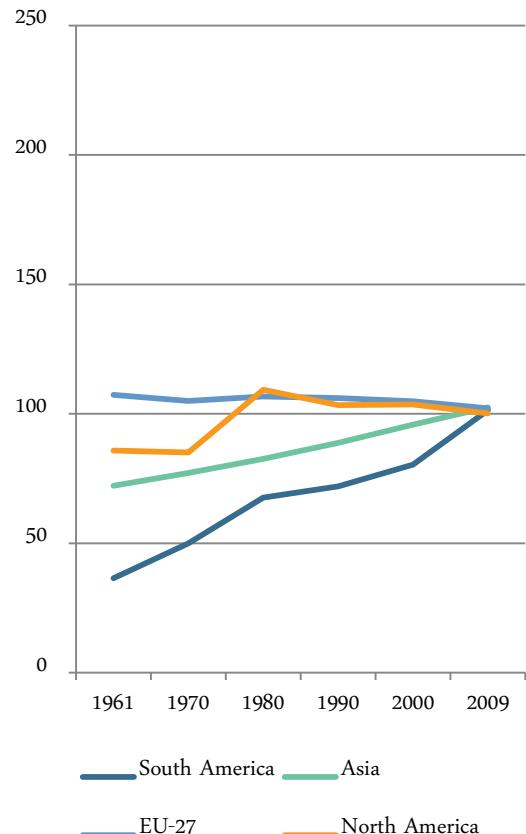


There is no one-size-fits all solution

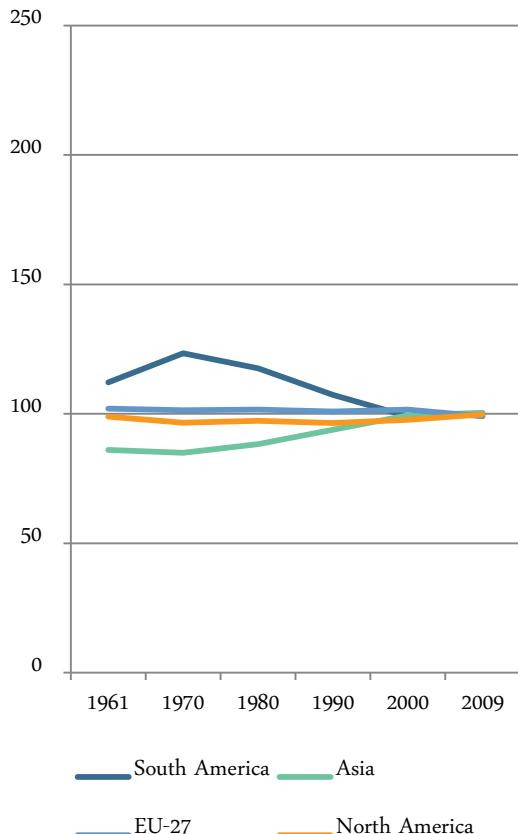


## Asia and South America to follow in EU's footsteps

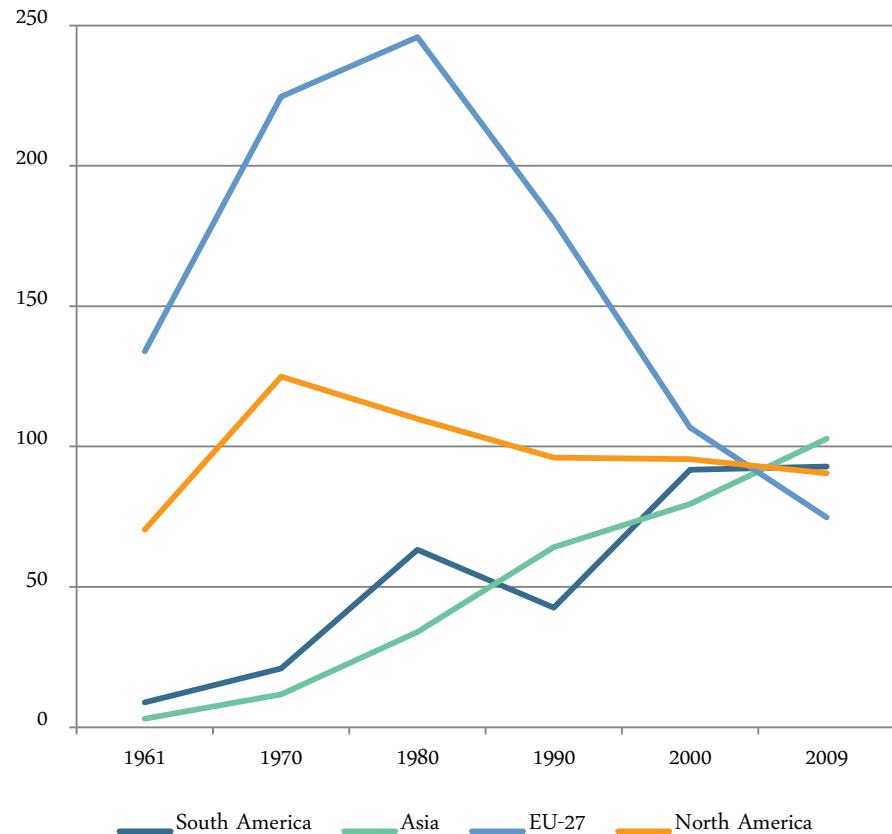
**Area impact**



**Crop mix impact**



**Application rate impact**

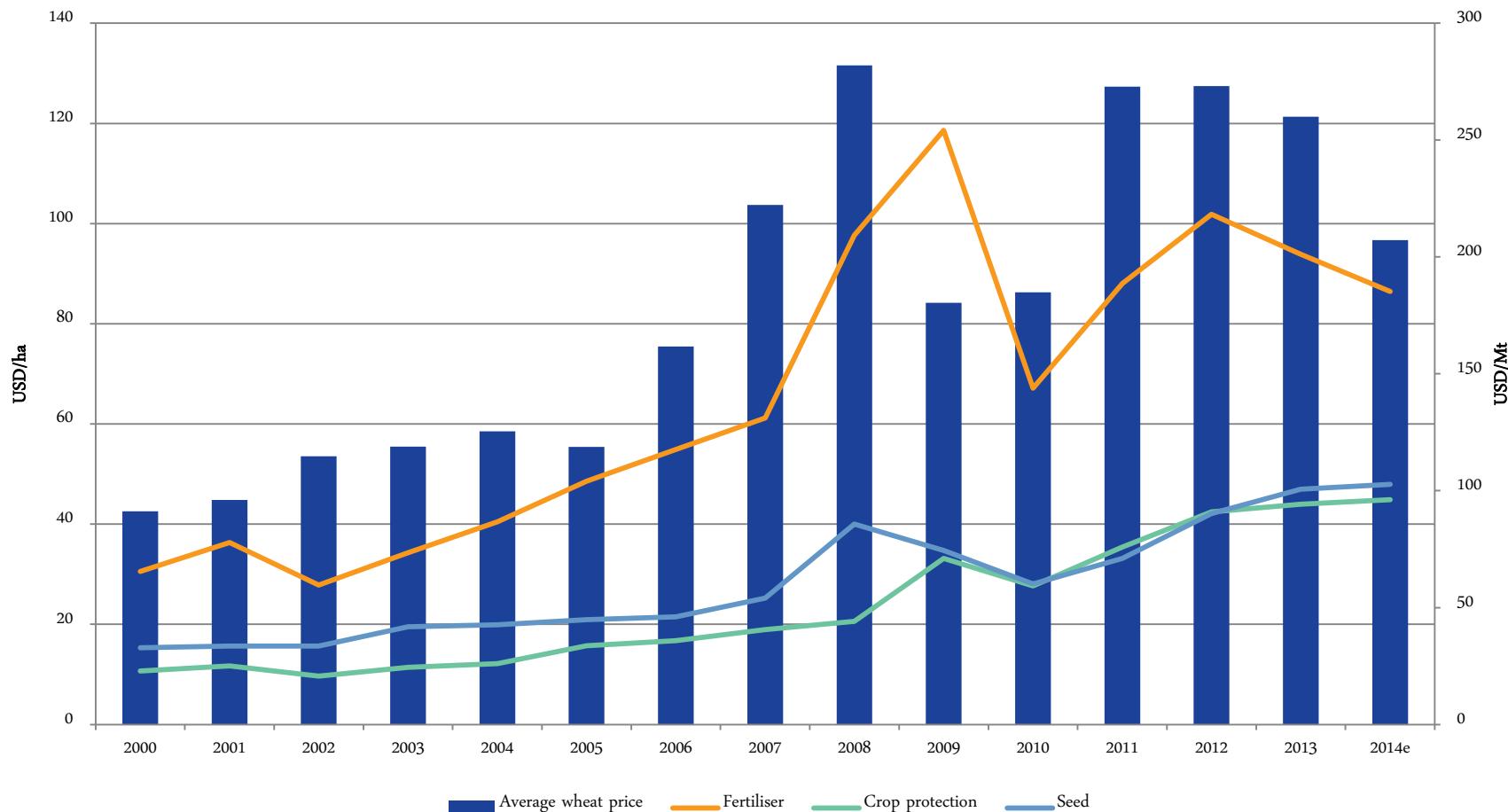


**2006-2007=100**

1. Area:
2. Crop mix factor:
3. Application rate:

area dedicated to crops that are fertilised  
 average number of kg of nutrients per ha for actual crop mix with application rates in base year  
 average number of kg of nutrients applied per ha for a specific crop

## Fertiliser expenditures will be prone to cost savings



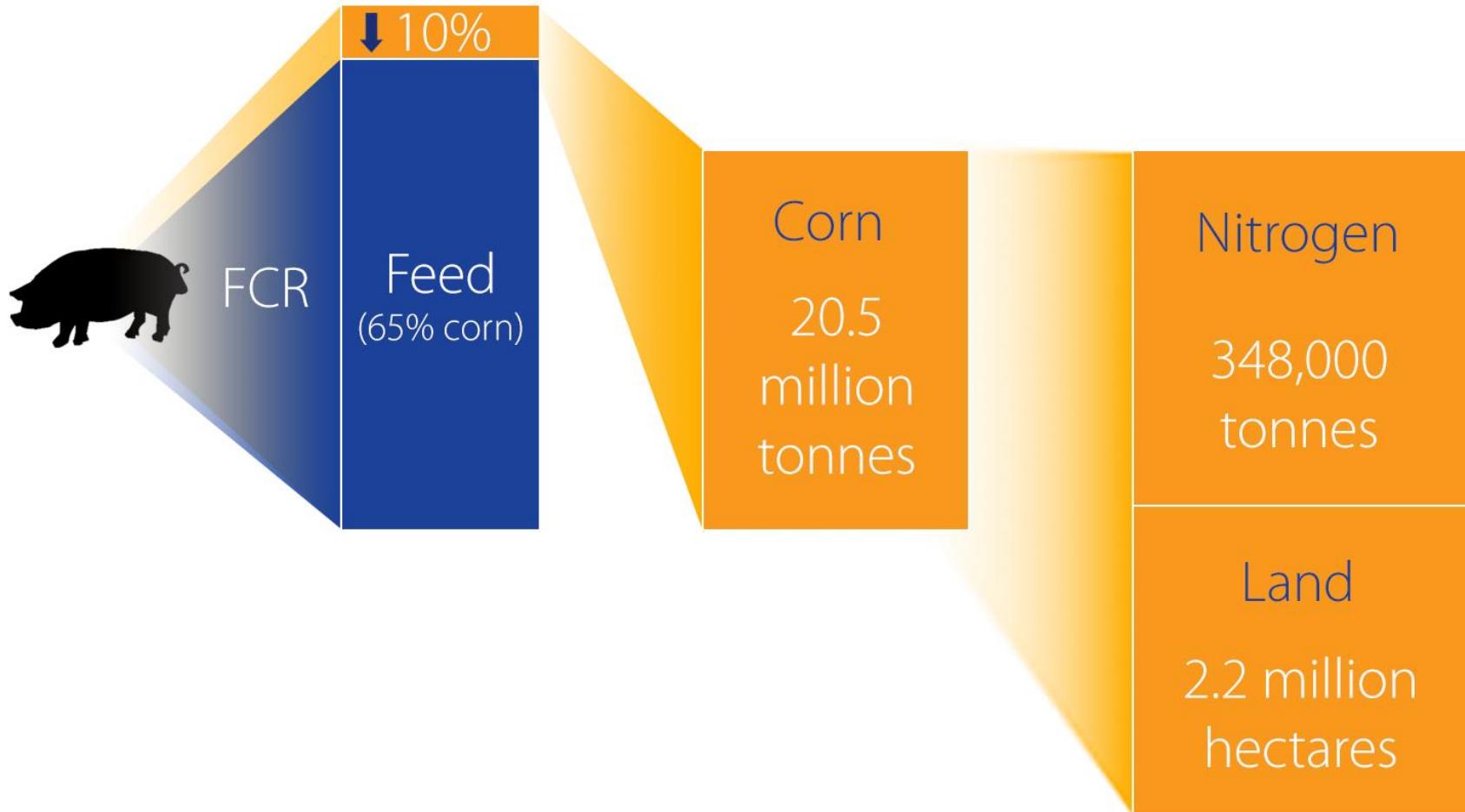


The butterfly effect



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## Improved farming practices – the Butterfly Effect



When the going gets tough....

## UPDATE 2-Syngenta warns of 2014 hit to profit margin

Thu Oct 16, 2014 8:30am EDT

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UPDATE 1-U.S. FPA

\* Total Q3 sales rise to \$3.0 bln, in line with forecasts

\* EBITDA margin for 2014 seen lower than in previous year

## CF Industries' profit plunges 44 percent, shares drop



## AGCO Q3 profit falls 48% to \$65 million

Oct 28, 2014, 10:29am EDT



Staff

Atlanta Business Chronicle

AGCO Corp. (NYSE: AGCO)

Last updated: October 30, 2014 11:27 pm

## Bunge results hit by slow farmer selling

Gregory Meyer in New York

Author alerts ▾

South American farmers have stung **Bunge**, the global food commodities trader, as they hold out hope that grain prices will rise before agreeing to sell future harvests.



...the tough get going

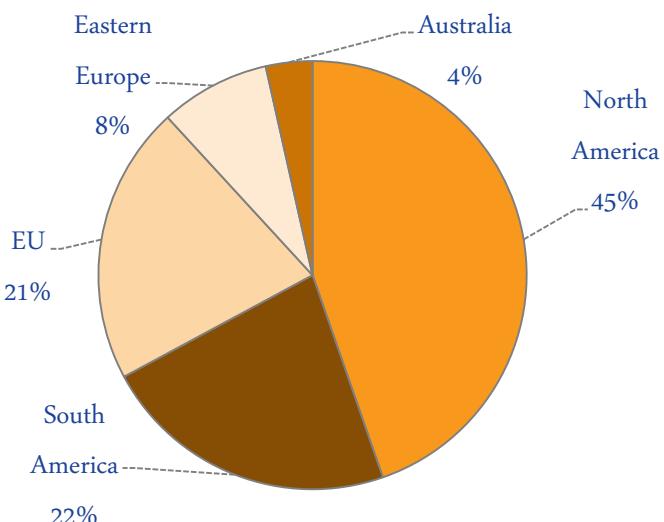


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## Who captures growth in precision farming?

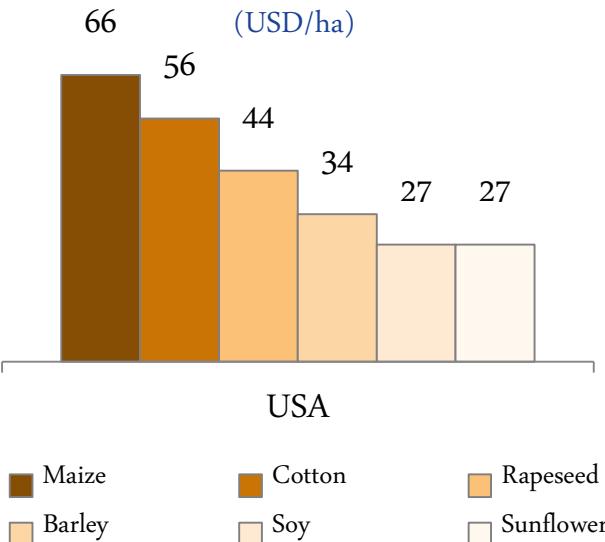


Precision ag tools suddenly give growers the same kind of tools to support their decision making that accountants and engineers have been using for decades

-John Doerr

Assuming  
80% adoption  
5% yield increase

### Potential value creation (USD/ha)



Total possible value generation through precision farming

**9.6 bn USD globally**



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